



Context: Over 2 million researchers in Europe (2022)

Facts	Challenges
= 1 % of total labour force in EU	High variations in Member States: range 0.4% - 2.0%
45% increase since 2012	62% increase in China (26% in USA)
57% employed in business sector 32% in academic sector 10% in government sector	Variations: in some Southern and Eastern EU MS, ~50-60% researchers are employed in academic sector
incl. 0.67 million doctoral candidates	Persistent skills mismatches and inadequate training >80% doctoral candidates aspire academic career vs. only ~10% will enter
	an academic career
13% mobile researchers (employed in other country than citizenship's)	≥11 Member States have higher outflow then influx of researchers (brain drain), caused by i.a. inadequate working environments

Sources: Eurostat, MORE4, Knowledge ecosystems in the new ERA study



A European framework for research careers - Responding to a political call

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Council Conclusions on Deepening the ERA – providing researchers with attractive and sustainable careers and working conditions and making brain circulation a reality (May 2021)

Council Recommendation on a Pact for R&I in Europe (November 2021)

ERA Policy Agenda 2022-24 – Action 4 – Promoting attractive research careers, balanced talent circulation and international, transdisciplinary and intersectoral mobility across the ERA

Action 4 - Most committed ERA Action: 26 MS, 4 ACs, 13 SHs



ERA Policy Agenda 2025-27



Priority Areas of the Pact: ERA Policy Agenda 2022-24



Deepening the ERA

- 1. Open sharing of knowledge, incl. EOSC
- 2. Data legislation fit for research
- 3. Reform of the research assessment system
- 4. Strengthen research careers
- 5. Gender equality and inclusiveness
- Protect academic freedom
- 7. Better knowledge valorisation
- 8. Strengthen research infrastructures
- 9. Promote international cooperation



Widening the ERA

- 15. Regional and national R&I ecosystems
- 16. EU-wide access to excellence
- 17. Strategic capacity of Europe's public research performing organisations



Broadening the ERA

- 10. R&I Missions and Partnerships for ERA
- 11. Green energy transformation
- 12. Green and digital transition of industrial ecosystems
- 13. Empower higher education institutions
- 14. Bring science closer to citizens



Prioritising investments and reforms

- 18. Coordination national support for ERA
- 19. ERA monitoring mechanism
- 20. Prioritisation and coordination of R&I investments and reforms

A package for attractive and sustainable research careers

Setting voluntary standards

• European Framework for attractive Research Careers (incl. new Charter for Researchers)

Supporting implementation

ResearchComp, ERA Talent Platform one-stop-shop, R&I Careers Observatory, RESAVER...

Promoting cultural change

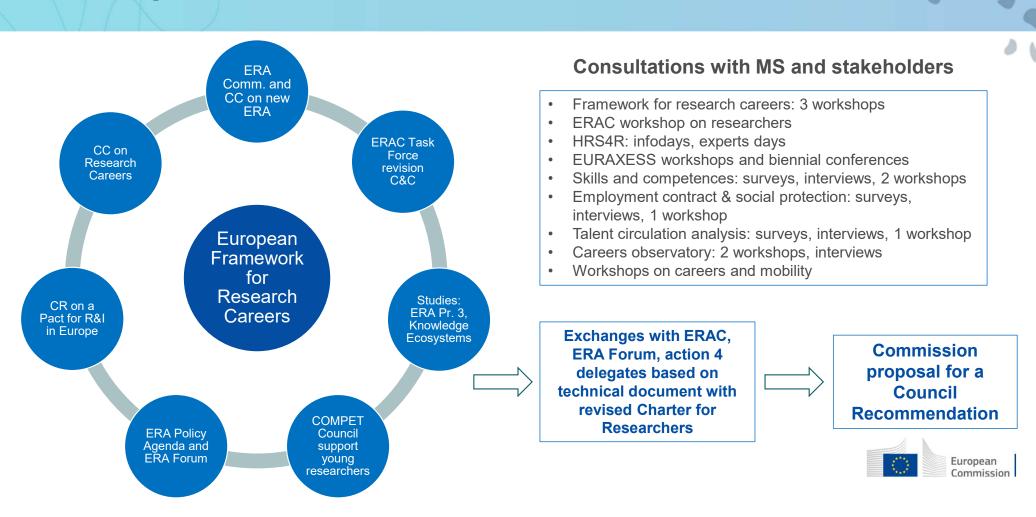
Reform of research and researcher assessment (COARA.eu; ERA Action 3)

Coordinating investments

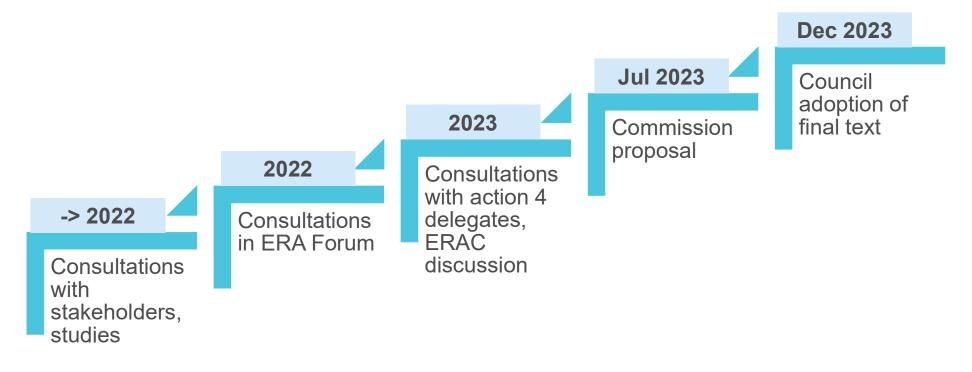
Pilot in Horizon Europe 2024 supporting organisational change – possible upscaling 2026-2027



European Framework for Research Careers - Process



European Framework for Research Careers - Timeline







Definitions

- Researchers
- Research managers
- Research technicians
- Revised R1-R4 profiles with examples of occupations (annex I)

Recognition, interoperability and comparability of researchers' careers

- Equal esteem and reward for different career paths
- Mapping of career structures by HR offices against R1-R4 profiles



Recruitment and working conditions

- OTM-R
- Attractive working conditions including remuneration, job security and stability
- Social protection and promotion of RESAVER
- Equality and inclusiveness
- Specific measures and incentives for early-career researchers (R1-R2)

Researchers skilled for intersectoral and inter-disciplinary careers and for entrepreneurship and innovation

- Development of skills including based on ResearchComp and on interaction in ecosystems
- Foster innovation and entrepreneurial mindset, including focus on women
- Eliminate structural and administrative barriers to mobility
- Promote inter-disciplinary mobility of researchers



ResearchComp: the European Competence Framework for Researchers

- **Competence Areas**
- 38 Competences
- All competences are equally important & interrelated
- Competences can be acquired via dedicated training, on-the-jobtraining, peer-to-peer learning, coaching and mentoring
- Each stakeholder can use the Framework as a starting point to address its own needs
- Researchers encouraged to develop competences in all 7 areas, but should not acquire the same or the highest level of proficiency for all competences

DOING



- · Perform scientific research
- · Conduct interdisciplinary research
- · Write research documents
- · Apply research ethics and integrity principles

MANAGING RESEARCH TOOLS

- · Manage research data
- · Promote citizen science
- · Manage intellectual property rights
- · Operate open source software

WORKING WITH OTHERS

- · Interact professionally
- · Develop networks
- · Work in teams
- · Ensure wellbeing at work
- · Build mentor-mentee relationships
- · Promote inclusion & diversity

MANAGING RESEARCH



Manage projects

- Negotiate
- · Evaluate research
- · Promote open access publications



SELF MANAGEMENT



- development

- · Cope with pressure



AN IMPACT



- · Participate in publication process
- Disseminate results to the research community
- Teach in academic or vocational
- · Communicate to the broad public
- · Increase impact of science on policy
- · Promote open innovation
- · Promote the transfer of knowledge





- · Show entrepreneurial spirit
- · Plan self-organisation





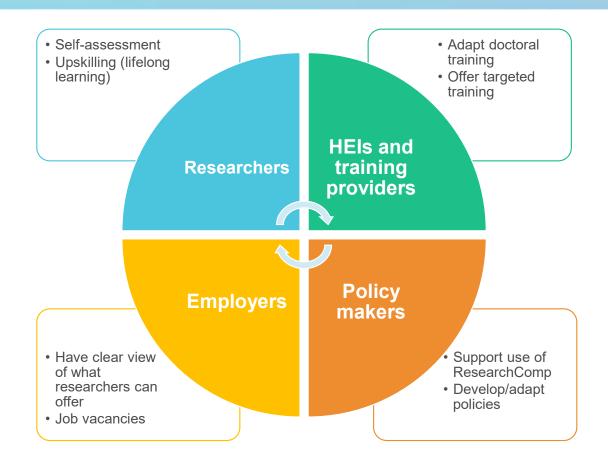






- · Abstract thinking
- · Critical thinking
- Analytical thinking
- Strategic thinking
- · Systemic thinking
- · Problem solving
- Creativity

Use of ResearchComp





ResearchComp - Proficiency levels

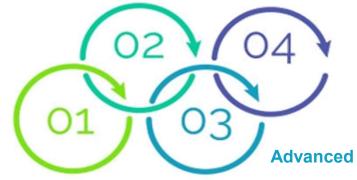
4 proficiency levels

Intermediate

Building independence

Expert

Driving transformation, innovation and growth



Developing expertise with guidance

Foundational

Taking responsibility and guiding others



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Example of learning outcomes

Abstract thinking (Cognitive abilities): Demonstrate the ability to use concepts in order to make and understand generalisations, and relate or connect them to other items, events, or experiences.

Foundational

- Assimilates concepts from own discipline
- Establishes relationships with own knowledge

Intermediate

- Elaborates concepts independently
- Identifies and understands complex trends and patterns

Advanced

- Uses with confidence concepts from other disciplines
- Provides insights beyond the obvious

Expert

- Connects
 unrelated ideas
 and concepts to
 elaborate
 theories
- Contributes
 outstanding
 insights pushing
 the frontiers of
 knowledge



Career assessment, development and progression

- Recognition of all mobility experiences
- Reformed assessment and reward system
- Advisory/support services
- Fair, equal and inclusive accession and progression system, including considering Tenure-Track-Like systems

Balanced circulation of talents and making the Union an attractive destination

- MS to make research systems more attractive
- EC to support MLEs, monitor flows, and facilitate attraction and return of talents



Support actions for research careers

- Strengthen EURAXESS and develop ERA Talent Platform as one-stop-shop for researchers and institutions
- New Charter for all sectors and transition measures

Monitoring of research careers

 Observatory on research careers in addition to ERA monitoring systems



Annex II - Charter for Researchers

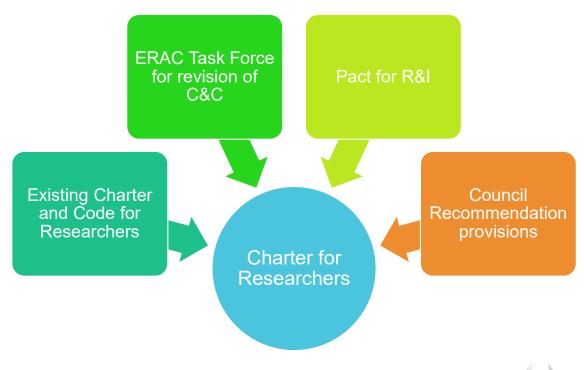
Old

- 1. Charter for Researchers
- 2. Code of conduct for the recruitment of researchers



New

Charter for Researchers (addressing researchers, employers, funders and policy makers)

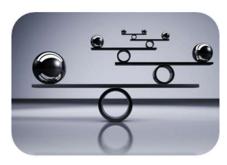




Charter for Researchers - Pillars

Novelties

- 1. New or adapted principles
- 2. Reduced number of principles
- 3. Focus on all sectors
- 4. Adopted through a Council Recommendation



ETHICS, INTEGRITY, GENDER AND OPEN SCIENCE



RESEARCHERS ASSESSMENT, RECRUITMENT AND PROGRESSION



WORKING CONDITIONS
AND PRACTICES



RESEARCH CAREERS AND TALENT DEVELOPMENT





Thank you!

